

Major acquisitions and divestments 1994-2011

Company name	Year	Country
Acquisitions		
Gnosjö-gruppen	1994	SE
Rosengrens	1994	SE
Presso Industrier AB	1994	SE
Gunnebo Industrier	1995	SE
Italdis	1997	IT
Wego	1997	DE
Carl Seifert	1997	DK
Praediator	1998	n.a.
Hygiaphone	1998	FR
Garny	1998	DE
Polaraidat	1998	FI
Fichet-Bauche	1999	FR
Rosengrens Austria	1999	AT
T Kern	1999	CH
Chubb Safes	2000	UK
Clausen	2001	DK
CS Security (Ritzenthaler/Haffner)	2001	FR
Nurmi Trade	2001	FI
Omega	2001	US
Leicher	2002	DE
Riva	2002	IT
Kubon	2003	DE
Securibel	2004	CH
Elkosta	2004	DE
Lips Vago	2004	IT
Chubb Belgium	2004	BE
Hammer Sicherheit	2004	BE
Gateway Security	2004	SE
Eurofence	2005	FR
Aysec	2006	FI
Grand Entrance Control	2008	AUS
API Security/Physical Security Division	2010	AUS
Alltech	2011	ZA
Gateway do Brazil (80%)	2011	BR
Divestments/distributions		
Expedit	1996	SE
Locking business, Fichet Bauche	1999	FR
Gnosjö-gruppen	2000	SE
Gunnebo Industrier	2005	SE
Gunnebo Troax	2010	SE
Perimeter Protection	2011	International